MONTECITO FIRE PROTECTION DISTRICT

AGENDA FOR THE SPECIAL MEETING OF THE BOARD OF DIRECTORS

Montecito Fire Protection District Headquarters 595 San Ysidro Road Santa Barbara, California

December 17, 2018 at 2:00 p.m.

Agenda items may be taken out of the order shown.

- 1. Public comment: Any person may address the Board at this time on any non-agenda matter that is within the subject matter jurisdiction of the Montecito Fire Protection District. (30 minutes total time allotted for this discussion.)
- 2. That the Board of Directors approve and authorize the Fire Chief to enter into a contract with Underwood Management Resources, Inc., the only bidder, in the amount of \$140/hour not to exceed \$140,000 for the management of four construction projects. The construction projects are as follows; roof and generator replacement at Fire Station 1, repair of District property at 1257 East Valley Road, and rebuilding District property at 1255 East Valley Road. (Strategic Plan Goal 6)
 - a. Staff report presented by Chief Hickman.
- 3. Election of Board Officers (President, Vice President, Secretary) for 2019.
- 4. Appointment of Board Labor Negotiators for 2019.
- 5. Appointment of Board Real Property Negotiators for 2019.
- 6. Appointment of Committee members.
 - a. Finance Committee
 - b. Strategic Planning Committee
 - c. Personnel Committee
- 7. Adopt Resolution 2018-19 determining time and place of regular board meetings.
- 8. Adopt Resolution 2018-20 regarding inventory of District lands and air space.
- 9. Adopt Resolution 2018-21 increasing Director's Compensation.
- 10. Approval of Minutes of the November 26, 2018 Regular Meeting.

Montecito Fire Protection District Agenda for Special Meeting, December 17, 2018 Page 2

- 11. Accept resignation from Director Venable.
 - a. Discuss and determine whether or not to fill vacant Board seat. If so, provide direction to the Fire Chief regarding the appointment or election of a replacement Director.
- 12. Fire Chief's report.
- 13. Board of Director's report.
- 14. Suggestions from Directors for items other than regular agenda items to be included for the January 28, 2019 Regular Board meeting.

Adjournment

This agenda posted pursuant to the provisions of the Government Code commencing at Section 54950. The date of the posting is December 14, 2018.

Chip Hickman, Fire Chief

Note:

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the District office at 969-7762. Notification at least 48 hours prior to the meeting will enable the District to make reasonable arrangements.

Agenda Item #2



STAFF REPORT

Prepared for: Montecito Fire Protection District Board of Directors

Prepared by: Chip Hickman, Fire Chief

Date: December 17, 2018

Topic: Bid Award; Construction Manager

Summary

The District solicited competetive bids for a contruction management firm to manage four construction projects: roof and generator replacement at Fire Station 1, repair of our property at 1257 East Valley Road, and rebuilding of our property at 1255 East Valley Road. in accordance with the Public Contract Code Section 20813.

Discussion

Invitations to bid were solicited for this project. Project description, scope of work, and submission information was posted on the District website, direct mailed to interested parties, and published in the Santa Barbara News Press. A public bid opening was conducted at Fire Station 1 on December 12, 2018. One bid was received and evaluated. The bidder, Underwood Management Resources, Inc. meets all of the requirements articulated in the bid. Their bid was \$140/hour not to exceed \$140,000.

Conclusion

Staff recommends that the Board authorize the Fire Chief to enter into a contract with Underwood Management Resources, Inc., the only bidder, in the amount of \$140/hour not to exceed \$140,000 for the management of the four construction projects described above.

Strategic Plan Reference

Strategic Plan Goal #6: Strengthen our Infrastructure



December 10, 2018

Scott Chapman, Battalion Chief Montecito Fire Department 595 San Ysidro Road Santa Barbara, CA 93108

RE: Fire Station 1 - Construction Management Bid

Dear Scott -

I appreciate the opportunity to bid this project and look forward to working with you, should I be the successful bidder. I have attached various documents providing the information you requested in the Request for Competitive Sealed Bids but first I would like to give you some background information on me and my company. Additional information can be found at www.underwoodmgmt.com.

I have been working in the building industry full time since 1988 and specifically in project management since 1996. I started Underwood Management Resources, Inc. (UMR) in February of 2007 after eleven years of project management experience in residential development that included large-scale planned unit developments, mixed-use projects, multi-family housing projects, and apartment projects. Since starting UMR, I have been involved in a wide range of projects for a diverse group of clients. This includes commercial projects and residential projects, large projects and small projects, new construction and improvements to existing structures, insurance settlements, and expert review for construction litigation. I have done this work for property owners, property managers, developers, contractors, and attorneys. I have attached a summary of my project experience for your review.

The attached Project History gives a fairly complete picture of my experience with all types of construction, including: over 550 new single-family homes, townhomes, and apartments; mixed use projects including residential units, commercial space, and parking structures; over 100,000 square feet of commercial tenant improvements; residential remodels; hotel construction; water damage and related environmental mitigation projects; insurance claims; and pre-construction consultation. These relate directly to your Projects 3 and 4 and also, as part of the larger project scope of work, include scopes of work similar to Projects 1 and 2 for specific trades. However, while I have experience with all of the work you plan to do, I do not pretend to be an expert in all aspects of this work. Each situation is unique so I coordinate the project team (client, architect, engineers, specialty consultants, contractors, etc) to come up with the best solutions to fit with the goals of the specific client.

I have no employees so I personally provide all management services for the clients of UMR. I am honest, straightforward, and a thorough communicator. I am detail-oriented and tenacious about closing loops. I am also relational and prefer to motivate through accountability and encouragement, working together as a team. I feel the more each consultant or contractor is invested in the project and the project team, the more accountable each will be to budgets, timelines, work quality, and coordination of work with others, which in the end, benefits the client.

2405 State Street Santa Barbara, CA 93105 PH: 805-964-5624 CELL: 805-451-6250 In response to the submission procedures stated in the Request for Competitive Sealed Bids, my responses are as follows:

- <u>Item 5. Warranty</u>: As the Construction Manager, I do not provide any warranties. However, I will ensure the applicable contractor(s) and supplier(s) provide all applicable manufacturer's warranties as part of their close-out documents.
- <u>Item 6. Specifications</u>: The specifications should be called out by the applicable design consultant. I will oversee the creation of initial specifications and any future changes. At the end of the project, I will coordinate submittal of the specification paperwork for the actual products that were used by the appropriate contractor(s).
- Item 7. Prevailing Wage: While I do not believe construction management consulting requires DIR registration, I will do whatever is required for DIR and provide any necessary paperwork to meet the prevailing wage requirements. I will coordinate the bid process, contract awards, and invoicing through the course of the project, to ensure that all contractors are properly registered and qualified with the Department of Industrial Relations (DIR) and any DIR requirements (ie Certified Payroll if necessary).
- Item 8. Cost/Schedule: The cost schedule provided includes only costs for Construction Management. If desired, and if I am the successful bidder, I can work with you to get enough information to put together a prelim budget (rough estimate) and schedule. Otherwise, I will provide and regularly update a project budget which will be based on the actual design and specs and costs from the rest of the project team.
- Item 10. Insurance: Attached is an insurance certificate for Professional Liability insurance. As a Construction Manager, I do not carry General Liability insurance. The coverage is for \$1,000,000. If I am awarded this project, and if needed for the award, I will increase the aggregate to \$2,000,000. Worker's Compensation insurance is not required for my company as I have no employees.

Attached are the following documents for your review:

- Proposal and scope of work
- Project History
- Curriculum Vitae
- References I have provided Letters of Reference for a range of projects that can be cross-referenced with the Project History document. More references can be provided upon request. Phone numbers are included or may be requested for some of the more private clients.
 - o Tim Loomer Providence Schools
 - Kiril Ratia Sand Point
 - Derek Hanson KITP Residences at UCSB
 - o Matt LaBrie LYNX Property Management (available by phone at 805-966-2854, 107)
 - Jeff Panosian 302 Meigs Road (Lazy Acres)
- Proof of Insurance Certificate

I am available to answer any questions you have so please feel free to call me on my cell phone (805-451-6250). I appreciate the opportunity to provide this proposal and hope we have the opportunity to work together on this project.

Sincerely,

Dan Underwood

Proposal for Construction Management

Fire Station 1 - Montecito Fire Department

CONTRACT PRICING

Construction Management is a fluid consulting service that can require more or less time, depending upon the needs of the Client and the specifics of the project. Because these needs, even if definable at the onset, can change at any time during the project due to unexpected circumstances, Underwood Management Resources, Inc (UMR) prefers to structure pricing on an hourly basis. This allows the Client to better target their monthly construction management costs, based on real-time variables, and make changes as needed without concern for fair adjustments to the contract.

Hourly compensation = \$140 per hour (charged in six-minute increments)

ESTIMATED PRICING

Total estimated cost range = \$85,000 - \$140,000

Estimated cost range is based on the general scope of work below and is a rough estimate only. This cost estimate can be impacted by a number of variables, for example: Client expectations and preferences, County approvals, schedule impacts, unforeseen project challenges, diligence and professionalism of project team members (in other words, how much I need to oversee), labor and material shortages, and changes to the plans and specs.

GENERAL SCOPE OF WORK

Design Consultant Awards – In coordination with the Client, invite/select design consultants, meet with design consultants, coordinate bid questions and clarifications, obtain pricing, and award design consultant contracts.

Design Approvals – Regular meetings with Client and architect to establish Client priorities, design criteria, and general specifications, specifically for Projects 2, 3, and 4. Coordination and follow up through design review approval. Develop preliminary budget and schedule for projects.

Construction Drawings / Permits – Regular meetings with the Client and architect, value engineering analysis, coordination with all County departments, coordination with all utility companies, follow up with design consultants for completion of the plans, follow up plan submittal through approvals and permits.

Contractor Bidding – In coordination with the Client, invite/select contractors, meet with contractors, coordinate contractor questions and clarifications, obtain pricing, and award contractor contracts.

Construction – Meet with the Client, Architect, and Contractor weekly to coordinate work for all projects, track progress, discuss and resolve challenges that arise, identify and bring action items to resolution, and general building coordination to proactively stay on top of project issues. Finalize project budget and schedule and then track and update regularly. Contractor administration for RFIs, ASKs, draw review, prevailing wage submittals, releases, and insurance certificates. Weekly site visits.

Project Close Out – Ensure final approvals are received and delivered to the Client. Coordination all closing documents from GC to the Client (ie – permit set of plans, as-builts, final releases, warranties, product specifications, HO manuals, etc). Final budget.

Miscellaneous – Unlike many construction managers, I prefer to be an active part of the team rather than only dealing with the big picture. I prefer to be copied on all correspondence between the Client, architect, and general contractor and any important correspondence between design consultants and the architect or general contractor. This takes more time to keep up with the correspondence but allows me to see things more quickly and identify problems earlier so they can be addressed proactively rather than reactively. I also find that it is beneficial to the Client if I can be part of the solution early on since I typically have the broadest perspective and best understand the interests of the Client. However, some projects require more attention and others less so I strive to work with each client in the way that best accomplishes their goals and priorities.

Dan Underwood

Underwood Management Resources, Inc.

DAN UNDERWOOD

Project History

APPROX PROJECT / DESCRIPTION LOCATION **STATUS CONST COST** 245 S Spalding **Beverly Hills** Complete \$6,000,000 Agent for the owner (pre-construction) Client: 245 Spalding Partners Architect: Studio William Hefner - Planning and coordination for remodel of 5-story apartment building - Planning and coordination for structural repair to failed 5-story concrete column **Providence Schools** Santa Barbara Complete \$175,000 Agent for the owner Client: Providence Christian School Architect: Andrulaitis + Mixon - Coordinate construction modifications for the merge of two schools and three campuses **Sand Point** Carpinteria In process \$5,200,000 Agent for the owner Client: Private home owner Architect: DMHA and Henry Lenny - 6,000 sf complete, down to the studs, remodel of the interior and exterior 2405 State Street Santa Barbara Complete \$700,000 Project Management **Architect: Pacific Architects** - 2,300 sf custom single family home **KITP Residences** Santa Barbara Complete \$45,000,000 **Project Management** Client: The Towbes Group Architect: Murray Duncan, Murray Duncan Architects Inaki Villarin, PK:Architecture 61 bedroom long-stay residence for UCSB Theoretical Physics program - 75,000 sf of living and common spaces with a 12,000 sf subterranean basement Fiesta Five Santa Barbara Complete \$150,000 Project Management Client: Metropolitan Theatres Corp. Architect: Peikert RRM Design Group - Remodel lobby, bathrooms, and flooring in theaters - Install new sewer line under building

Agent for the owner (pre-construction)

Client: Private home owner - Remodal and addition

771 La Buena Tierra

Complete

Santa Barbara

\$1,250,000

APPROX PROJECT / DESCRIPTION LOCATION <u>STATUS</u> **CONST COST** 24 E Cota Street Santa Barbara Complete \$75,000 Project Management (preconstruction) Client: LYNX Property Management Architect: Wayne LaBrie - Exterior tenant improvements 3892 State Street Santa Barbara Complete \$150,000 Project Management Client: LYNX Property Management Architect: Josephine Wu - Tenant improvement project 1819 Cliff Drive Santa Barbara Complete \$150,000 Agent for owner Client: Dr. Jeffrey Panosian - Evaluation and enforcement of exterior maintenance issues 115 W. Canon Perdido Santa Barbara, CA Complete \$250,000 Agent for owner Client: 115 CP Partners (Somera Capital) Design: Design build - HVAC system replacement, electrical, and window efficiency cost benefit analysis **West Campus Point** Santa Barbara, CA Complete Unknown Project Management (creation of complicated schedule) Client: Stonemark Construction Management - HOA Condo refurbishment and water damage repairs throughout project **Private Residence** Santa Barbara, CA Complete \$1,400,000 Agent for owner (preconstruction) Client: Private home owner Architect: Bill Wolf, Pacific Architects Insurance company settlement for complete fire loss 302 Meigs Road Santa Barbara, CA Complete \$1,500,000 Project Management / Agent for the Owner Client: Dr. Jeffrey Panosian Grocery store exterior improvements, mechanical equipment replacement, roof replacement, water damage mitigation and repairs 1300 Mission Canyon Road Complete \$600,000 Agent for owner (preconstruction) Client: Private home owner - Rebuild partial fire loss **617 Garden Street** Santa Barbara, CA Complete N/A Expert review for defendant Client: Great American Insurance Co Podium/commercial/apartment building claim

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DROJECT / DESCRIPTION	LOCATION	07.471.0	APPROX			
PROJECT / DESCRIPTION 751 Chapala	LOCATION Santa Barbara CA	<u>STATUS</u>	CONST COST			
· ·	Santa Barbara, CA	Complete	\$100,000			
Agent for owner Client: BDC Homes						
	ina Enginoera					
Design: Taylor & Syfan Consult - Podium/condos water damag	• •					
4173 State Street	•	Complete	¢50,000			
Project management	Santa Barbara, CA	Complete	\$50,000			
Client: LYNX Property Manager	w a m t					
Architect: Wayne LaBrie	пен					
- Tenant improvement project						
121 Gray - 2nd Floor	Santa Barbara, CA	Complete	\$150,000			
Project management	Janua Barbara, CA	Complete	\$150,000			
Client: LYNX Property Manager	mant					
Architect: Nick Barkemeyer, Su						
- Tenant improvement project	nic & Associates					
Private Residence	Montecito, CA	Complete	\$140,000			
Agent for owner / Project mana	•	complete	\$140,000			
Client: Private home owner	gement					
- Water damage mitigation and	l ranaire					
Lilac One	Montecito, CA	Complete	\$14,000,000			
Project management (coordinate	•	•	\$14,000,000			
Client: Leonard Unander Assoc		it tearry				
Architect: Domiane Forte, Appl						
- Custom single family home	eton & Associates, inc					
121 Gray - 3rd Floor	Santa Barbara, CA	Complete	\$31,000			
Project management	James Barbara, CA	complete	731,000			
Client: LYNX Property Management						
- Tenant improvement project	nene					
203 Chapala	Santa Barbara, CA	Complete	\$115,000			
Project management		Complete	7113,000			
Client: LYNX Property Manager	nent					
- Tenant improvement project						
117 Carrillo	Santa Barbara, CA	Complete	\$16,000			
Project management		331	Ų 20,000			
Client: LYNX Property Manager	nent					
Architect: Wayne LaBrie						
- Accessible bathroom conversi	on					
211 E Carrillo	Santa Barbara, CA	Complete	\$28,000			
Project management	, , , , , , , , , , , , , , , , , , , ,					
Client: LYNX Property Manager	nent					
- Tenant improvement project						
· · · · · · · · · · · · · · · · · · ·						

12/11/2018

PROJECT / DESCRIPTION	<u>LOCATION</u>	STATUS	APPROX CONST COST	
810 Coyote Road		Complete	\$800,000	
Agent for owner (preconstructio	n)	ŕ		
Client: Private home owner				
- Insurance company settlemen	t for complete fire loss			
2955 East Valley Road		Complete	\$10,000,000	
Project management (creation o	f detailed schedule)			
Client: Leonard Unander Associ	ates			
 Custom single family home 				
Bartlett, Pringle & Wolf	Santa Barbara, CA	Complete	\$550,000	
Project management				
Clients: Bartlett, Pringle & Wolf	and			
Architect: Natalie Cope, CSA arc	hitects			
- 15,000 sf tenant improvement	project			
Private Residence	Montecito, CA	Complete	\$1,900,000	
Project management for Owner,	/Builder			
Client: Private home owner				
Architect: Denis Orr				
 Custom single family home 				
Garden Street Apartments	Santa Barbara, CA	Complete	\$20,000,000	
Project management				
Client: Trabucco General Inc				
Architect: Jan Hochhauser, Hoch	nhauser Blatter Architects			
- 52 apartments				
- 15,000 sf of office space				
 2-story parking structure with 	1 subterranean level			
Private Residence	Santa Barbara, CA	Complete	\$600,000	
Project management as Owner/Builder				
Architect: Bill Wolf, Pacific Archi	itects			
 Custom single family home 				
Orcutt Estates	Orcutt, CA	Complete	\$3,000,000	
Project management				
Client: Trabucco General Inc				
Architect: Bassenian Lagoni Arcl	nitects			
 6 single family homes 				
Vintage Walk	Buellton, CA	Complete	\$5,500,000	
Project management				
Client: Trabucco General Inc				
Architect: Detlev Peikert, Peikert Group Architects				
- Site development				
- 17 town homes and apartmen				
- 9,180 sf of commercial space i	n 10 units			

- On-grade poured-in-place parking structure

12/11/2018 December 17, 2018

PROJECT / DESCRIPTION	LOCATION	STATUS	APPROX CONST COST
Monte Sereno	Arroyo Grande, CA	Complete	\$10,000,000
Project management	·	•	, , ,
Client: Trabucco General Inc			
Architect: Bassenian Lagoni Ar	chitects		
- Site development for 31 singl	e-family homes on 170 a	cres	
- 6 single family homes			
Paseo Chapala	Santa Barbara, CA	Complete	\$16,000,000
Project management			
Client: Trabucco General Inc			
Architect: Detlev Peikert, Peike	ert Group Architects		
- Site development			
 29 town homes and condos 			
- 2295 sf commercial space			
- 7075 sf retail space			
- On-grade poured-in-place pa	rking structure		
Private Residences	Santa Barbara, CA	Complete	\$1,800,000
Project management for Owner	r/Builder		
Clients: Private home owners			
Architect: Pacific Architects			
 - 3 single family custom homes 	for 2 owners		
Country Hills	Paso Robles, CA	Complete	\$19,000,000
Project management			
Architect: Bassenian Lagoni Arc	chitects		
- Site development			
- 76 single family homes			
State & Hope	Santa Barbara, CA	Complete	\$3,500,000
Project management			
Architect: Detlev Peikert, Peike	rt Group Architects		
- Site development			
- 6 town homes			
- 4477 sf commercial building			
- On-grade pre-cast parking str		0	40.000.000
Ballard Canyon	Buellton, CA	Complete	\$9,000,000
Project management	hitaats		
Architect: Bassenian Lagoni Arc - Site development	mects		
-			
- 42 single family homes			

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PROJECT / DESCRIPTION	LOCATION	STATUS	APPROX CONST COST
Storke Ranch	Goleta, CA	Complete	\$35,000,000
Project management		·	
Architect: Bassenian Lagoni Ar	chitects		
- Site development			
- 89 single family homes			
- 98 detached condos			
- 52 town homes			
- 36 apartments			
 2 recreation/pool facilities 			
Breck21	Breckenridge, CO	Complete	\$3,000,000
Project management			
- 6 semi-custom homes			
White Wolf	Breckenridge, CO	Complete	\$5,000,000
Project management			
- Site development			
- 30 town homes	•		

^{*} Projects are listed from most recent start date at the top to oldest at the bottom

12/11/2018

December 17, 2018

DAN UNDERWOOD

CURRICULUM VITAE

EDUCATION:

Bachelor of Science, Business/Economics Westmont College, Santa Barbara, California Date of Graduation: May, 1988

WORK HISTORY:

UNDERWOOD MANAGEMENT RESOURCES, INC (UMR)

February, 2007 to the present

President

Provide consulting services, with a team-oriented approach, to owners and builders in an advisory and/or performance capacity for a broad range of projects, including high-end single family custom homes, condominiums, townhomes, multi-use buildings, apartments and commercial tenant improvements. These services range from general consulting, to owner's representative, to construction management and project management and may include the comprehensive management of a project from design through the completion of construction or a portion thereof. Specifically, this includes the selection recommendations and coordination of a design and construction team, management of a general contractor and/or subcontractors, budget creation and tracking, detailed documentation, schedule creation and tracking, and critical path oversight.

TRABUCCO GENERAL INCORPORATED (TGI)

November, 1997 to January, 2007

Director of Construction Management

Managed the residential division for TGI, a construction management company and general contractor associated with Bermant Development Company (BDC), constructing over 500 singlefamily homes, multi-family homes and apartments, including approximately 36,000 square feet of commercial/retail space and over 100,000 square feet of parking structure construction in mixed-use projects. Managed all construction projects and provided oversight and support to all supervisorial personnel in the construction, customer service and purchasing departments. In addition to creating, refining and implementing the structure and strategies for each department, personal support was specifically provided to these departments with assistance and direction in resolving problematic issues (ie - contract language negotiations, design challenges and changes, quality control, disputes, construction challenges, scheduling delays, ownership expectations and homeowner issues). Managed and coordinated 3rd party quality control and peer review providers in order to minimize present and future risk related to design and construction. Interfaced directly with all legal counsel in the creation and implementation of all risk mitigation strategies, in contractual dispute resolution and in any construction or customer service related issues. Provided in-depth budget analysis and tracking for each project.

CONCORDIA HOMES OF COLORADO, LLC

July, 1996 to October, 1997

Project Manager

Managed two residential projects, consisting of 30 duplex units and 6 single family homes, as part of a team put together by a California builder to establish a branch office in Breckenridge Colorado.

PROVIDENCE

December 9, 2018

Dear representative of Montecito Fire Department,

I have the pleasure of writing a letter commanding Dan Underwood to you. Dan indicated he is in conversation with you about use of his services to oversee some modifications to one of your fire stations.

This past summer Providence engaged Dan to coordinate some modifications to two of our campuses. Dan did a wonderful job of managing the renovations. In the initial phases of the project Dan listened to our needs and added his own thoughts and experiences. We walked the site multiple times with a variety of people to determine the best plan. What we settled on was much richer for the involvement of multiple people and Dan was a key ingredient.

Once the scope of work and a timeline were determined and permits submitted, Dan got quotes from multiple local contractors. We worked together to select the bids that were both the most competitive and would meet our short timeline for the renovations. Dan worked with the contractors to ensure the projects were completed, our needs were met, and all was finished within expectations. To be honest, I never thought we would be done by the start of the school year - but we were!

All the way through the project Dan stayed in close communication with both the school and the contractors. As we finished, he made sure we were satisfied with the outcome. He stayed with the myriad of final details all the way through the end.

I enjoyed working with Dan. He was quick to follow-up with our needs and stayed in close communication throughout the project. I strongly recommend him to you.

Please feel free to contact me should you have any questions.

Sincerely,

Tim Loomer, Ed. D Interim Head of School - Providence tloomer@providencesb.org

12/11/18

To Whom It May Concern:

I am writing to recommend the work of Dan Underwood of Underwood Management Resources, Inc. based on our recent experience building a custom home in Carpentaria, California. Dan served as the construction manager on the project and was tasked with serving as the liaison between our family, the general contractor and the project consultants.

Building a custom home for our family was a big undertaking, involving tearing down an existing structure and rebuilding a multistory structure on waterfront property. From the beginning, Dan helped us decipher the engineering reports, architectural drawings and vendor contracts, explaining how the technical aspects would shape the vision of our future home. Further, Dan is extremely knowledgeable about the construction industry in Southern California. As a waterfront property, our project came with some unique challenges involving waterproofing and weather resilience. Dan had useful suggestions for materials that would stand up to our challenging climate and recommended a waterproofing expert to consult with our architect and contractor.

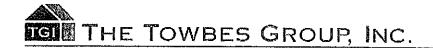
In addition to Dan's technical skill, Dan was a dependable and reliable advisor. He was abreast of the nuances of the project and was responsive to our questions. He is pleasant and easy to talk to, which is important given some of the stress inherent in construction projects.

Part of Dan's responsibilities was to manage the budget for the project. Although the project went considerably over budget, Dan kept our contractor accountable, timely delivered reports, and helped us figure out where to cut and where to spend. Dan proved to be our most trusted advisor through the inevitable headaches that come with a construction project.

In sum, I recommend Dan for your future project if are looking for an experienced professional to guide you through the complicated process of custom construction.

Sincerely,

Cortney Warren-Fishkin



ASSET MANAGEMENT CONSTRUCTION

Derek Hansen 21 East Victoria Suite 201 Santa Barbara, Ca. 93101 805-962-2121 <u>Dhansen@towbes.com</u>

Letter of recommendation for Dan Underwood

To whom it may concern,

Often times in a work day, we spend far too much time focusing of the negative rather than the positives. I am glad to say this in one time I am focusing on the positives.

As the Vice President of Development Construction for the Towbes Group, I interact with consultants of various skills, professionalism and personality. I have had the distinct pleasure of working with Dan Underwood as part of our Kavili Institute of Theoretical Physics Visiting Scholar Residences for the past 18 months.

I could take a moment and point out his strong professional and technical skills... plan development, scheduling, budgeting, client relations, but that is only a part of what makes Dan exceptional to work with. It is the practical knowledge and his ability to work within a team environment that is the key to his success. Which of course, translates into project success.

His numerous project skills are, quite frankly, expected at his level of experience and project responsibility. The ability to "play well in the sandbox" is what makes Dan special. In considerations on hiring for a position, consider your past successes and failures. It seems far too many times, hiring failures have nothing to do with a person's skill set.

I am confident when I say our project was the better because Dan was a part of it.

Sincerely:

Derek Hansen

Jeffrey B. Panosian, M.D. 4188 Mariposa Drive Santa Barbara, California 93110

30 December 2013

To whom it may concern:

I am writing this letter to commend Mr. Dan Underwood for the superlative and outstanding work that he has done in overseeing the exterior refurbishment of Lazy Acres Market in Santa Barbara.

The Lazy Acres Market property has been owned by my sister, Claire Panosian, and me since 1979. We are both physicians. I personally drafted the Lazy Acres Market leases in 1995 since which time our tenant has invested over \$5,000,000.00 in our property. It became necessary in the last few years for us, as the lessor of this property, to expend an additional amount in excess of \$1,500,000.00 in order to bring the landscaping and exterior of the building up to standard.

David Chase Construction, Inc. was retained in January of 2012 to oversee a portion of the exterior refurbishment of the market and site, and Mr. Dan Underwood was assigned responsibility for overseeing work done by David Chase Construction. Because of Mr. Underwood's capability, diligence, communication skills, and straightforwardness, the scope of work supervised by David Chase Construction expanded from merely a portion of the exterior refurbishment to encompass virtually the entire job. In this capacity, Mr. Underwood oversaw the selection of contractors, the bidding process, the scheduling of work, communication with the lessee and its representatives, oversight of work as it was being done, and the inspection of all work once it was completed. He gave almost daily updates to me on the full range of building condition issues, the progress of contracted work, the coordination among various contractors, and the communication with the lessee's onsite representatives.

The work was only recently completed in December 2013. Mr. Underwood's oversight enabled us to keep costs to a minimum while insuring the highest possible quality of work. It is entirely possible that another project manager could have spent 20% - 30% more for the same result.

It would be very difficult to overstate the extent to which Mr. Underwood enabled this project to proceed smoothly. His ability to work with all persons involved in this project was evident in the non-adversarial nature of his relationships, all the while insisting on work of the highest quality at reasonable cost. His ability to describe complex construction issues enabled telephonic communication to suffice for the majority of my oversight. He did not chafe while working for a very perfectionistic physician.

I give Dan Underwood my highest recommendation as a project manager and construction manager, and I would be pleased to address any further inquiries by telephone concerning my experience working with him.

Very truly yours,

deffiley கி. Panosian, M.D.



CERTIFICATE OF LIABILITY INSURANCE

DATE (MW/DD/YYYY) 12/4/2018

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

REPRESENTATIVE OR PRODUCER, A			IE A CONTRACT	BEIWEEN 1	HE ISSUING INSURER(S), AUTHORIZED
IMPORTANT: If the certificate holder the terms and conditions of the policy certificate holder in lieu of such endor	, certain	n policies may require an ei	policy(les) must be ndorsement. A stat	endorsed. tement on th	If SUBROGATION IS WA	AIVED, subject to nfer rights to the
PRODUCER	sement	,3 <i>)</i> .	CONTACT NAME: Katie Frye			<u>-</u>
Wood Gutmann & Bogart			NAME: Katie Frye PHONE (A/C, No. Ext): 714-50		FAX	14-573-1770
15901 Red Hill Ave., Šuite 100 Tustin CA 92780			E-MAIL ADDRESS: kfrye@wy		(A/C, No): 1	14-373-1110
105(iii CA 92100					NAME OF THE OF	11410.#
					RDING COVERAGE	NAIC#
INSURED	UNDER-3		INSURER A : HISCOX, I	risurance co	прапу	10200
Underwood Mgmt Resources, Inc.			INSURER B :			
4183 State St Santa Barbara CA 93111			INSURER C:			
Garita Barbara OA 93111			INSURER D : INSURER E :			
			INSURER F :			· · · - · · · · · · · · · · · · · · ·
COVERAGES CER	RTIFICA	TE NUMBER: 1752960141	INSUREN F.		REVISION NUMBER:	<u></u>
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.					T TO WHICH THIS	
INSR LTR TYPE OF INSURANCE	ADDL SUI	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
COMMERCIAL GENERAL LIABILITY CLAIMS-MADE OCCUR					EACH OCCURRENCE STANDARD TO RENTED PREMISES (Ea occurrence)	
					MED EXP (Any one person)	<u> </u>
					PERSONAL & ADV INJURY \$	B
GEN'L AGGREGATE LIMIT APPLIES PER:					GENERAL AGGREGATE	<u> </u>
POLICY PRO-					PRODUCTS - COMP/OP AGG 1	· · · · · · · · · · · · · · · · · · ·
OTHER:	ļ				COMBINED SINGLE LIMIT	·
AUTOMOBILE LIABILITY					(Ea accident)	·
ANY AUTO ALL OWNED SCHEDULED					BODILY INJURY (Per person) 1	
L AUTOS AUTOS					BODILY INJURY (Per accident) \$ PROPERTY DAMAGE	
HIRED AUTOS NON-OWNED AUTOS	1			ļ	(Per accident)	
UMBRELLA LIAB OCCUR					EACH OCCURRENCE \$	<u> </u>
EXCESS LIAB CLAIMS-MADE	1				AGGREGATE	\$
DED RETENTION \$		+			PER OTH-	}
AND EMPLOYERS' LIABILITY VIN					PER OTH- STATUTE ER	
ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED?	N/A			}	E.L. EACH ACCIDENT 1	
(Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below					E.L. DISEASE - EA EMPLOYEE \$	
A Errors & Omissions	 -	ANE163589518	10/18/2018	10/18/2019	E.L. DISEASE - POLICY LIMIT \$	41.020.000
A Chois & Offissions		ANE 103309310	10/18/2016	10/16/2018	Aggregate Each Claim	\$1,000,000
DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required) Proof Of Insurance Only						
CERTIFICATE HOLDER			CANCELLATION			
Proof Of Incurance Only				DATE THE	ESCRIBED POLICIES BE CAP REOF, NOTICE WILL BE Y PROVISIONS.	
Proof Of Insurance Only			AUTHORIZED REPRESEN			

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Agenda Item #7

RESOLUTION NO. 2018-19

RESOLUTION OF THE BOARD OF DIRECTORS OF THE MONTECITO FIRE PROTECTION DISTRICT IN THE MATTER OF SETTING THE TIME AND PLACE FOR HOLDING REGULAR BOARD MEETINGS

WHEREAS, according to Section 54954 of the Government Code, the Board of Directors of the Montecito Fire Protection District must set the time and place for holding regular meetings to conduct business by the body.

WHEREAS, if at any time any regular meeting falls on a holiday, such regular meeting shall then be held on the next business day.

WHEREAS, if by reason of fire, flood, earthquake, or other emergency, it shall be unsafe to meet in the place designated, the meetings may be held for the duration of the emergency at such place as is designated by the presiding officer.

NOW THEREFORE BE IT, AND IT IS HEREBY RESOLVED, that the Board of Directors of the Montecito Fire Protection District hereby designates 2:00 p.m. on the fourth Monday of each month at the Montecito Fire Protection District Headquarters Station, 595 San Ysidro Road, Santa Barbara, California, as the time and place of its regular meeting. This resolution shall be effective upon adoption.

PASSED AND ADOPTED, this 17th day of December 2018, by the following vote:

AYES:	
NAYS:	
ABSTAIN:	
ABSENT:	
	President of the Board of Director MONTECITO FIRE PROTECTION DISTRICT
ATTEST:	
Secretary	

Agenda Item #8

RESOLUTION 2018-20

RESOLUTION OF THE BOARD OF DIRECTORS OF THE MONTECITO FIRE PROTECTION DISTRICT CONCERNING INVENTORY OF DISTRICT LANDS AND AIR SPACE

Pursuant to the terms and provisions of Article 10 of Chapter 2 of Part 1 of Division 1 of Title 5 of the Government Code (commencing at Section 50568), this District has taken or caused to be taken an inventory of all its lands, including air space, owned or controlled by this District, to determine what land, including air rights, if any, is in excess of its foreseeable needs.

NOW THEREFORE BE IT RESOLVED:

- 1. That this District owns the following real property:
 - a. 595 San Ysidro Road, Santa Barbara, CA 93108
 - b. 2300 Sycamore Canyon Road, Santa Barbara, CA 93108
 - c. 1255 East Valley Road, Santa Barbara, CA 93108
 - d. 1257 East Valley Road, Santa Barbara, CA 93108
 - e. 1259 East Valley Road, Santa Barbara, CA 93108
- 2. That this District does, by this Resolution, find and determine that it has no lands or air space owned or controlled by it in excess of its foreseeable needs.
- 3. That this Resolution is a matter of public record, and a copy shall be made available, without charge, to any citizen, limited dividend corporation, housing corporation or nonprofit corporation, who shall request such copy.

PASSED AND ADOPTED, this 17th day of December 2018, by the following vote:

AYES:	
NAYS:	
ABSTAIN:	
ABSENT:	
	President of the Board of Directors MONTECITO FIRE PROTECTION DISTRICT
ATTEST:	

Agenda Item #9

RESOLUTION 2018-21

RESOLUTION OF THE GOVERNING BOARD OF THE MONTECITO FIRE PROTECTION DISTRICT REVISING COMPENSATION FOR ITS BOARD OF DIRECTORS

WHEREAS Montecito Fire Protection District Ordinance 2001-01, effective January 1, 2002, was adopted pursuant to and in compliance with the California Health and Safety Code Section 13857(a); and

WHEREAS pursuant to Montecito Fire Protection District Resolution 2018-03 effective January 1, 2018, members of the Board of Directors are compensated at the rate of \$180.00 per Board meeting; and

WHEREAS in accordance with Montecito Fire Protection District Ordinance 2001-01, upon the adoption of a resolution, the Board may annually increase such compensation in an amount not to exceed \$5.00 for attending each special or regular meeting of the Board; and

NOW THEREFORE, BE IT RESOLVED, that the Board of Directors of the Montecito Fire Protection District does hereby set its Directors' compensation at \$185.00 per meeting, not to exceed four meetings in any calendar month, effective January 1, 2019.

PASSED, APPROVED, AND ADOPTED this 17th day of December 2018, by the following roll call vote:

AYES:	
NAYS:	
ABSTAIN:	
ABSENT:	
	President of the Board of Directors
	MONTECITO FIRE PROTECTION DISTRICT
ATTEST	
	_

Agenda Item #10

MINUTES OF THE REGULAR MEETING OF THE BOARD OF DIRECTORS OF THE MONTECITO FIRE PROTECTION DISTRICT

Held at Fire District Headquarters, 595 San Ysidro Road November 26, 2018 at 2:00 p.m.

Director Powell called the meeting to order at 2:04 p.m.

Present: Director Powell, Director Easton, Director van Duinwyk, Director Lee, Director Venable. Chief Hickman and District Counsel Mark Manion were also present.

1. Public comment: Any person may address the Board at this time on any non-agenda matter that is within the subject matter jurisdiction of the Montecito Fire Protection District. (30 minutes total time allotted for this discussion.)

There were no public comments at this meeting.

2. Consider recommendation to approve a letter to the Santa Barbara County Board of Supervisors, supporting the creation of a Regional Fire/Emergency Medical Service (EMS) Dispatch Center. (Strategic Plan Goal 5.2)

Chief Hickman provided background information regarding the creation of a Regional Fire/Emergency Medical Service (EMS) Dispatch Center. Motion made by Director van Duinwyk, seconded by Director Venable and unanimously passed to approve a letter to the Santa Barbara County Board of Supervisors, supporting the creation of a Regional Fire/EMS Dispatch Center.

3. Motion to request that the Minutes reflect that Ordinance 2018-01 was published in full on November 5, 2018, in the Santa Barbara News Press.

Motion to request that the Minutes reflect that Ordinance 2018-01 was published in full in the Santa Barbara News Press made by Director Easton, seconded by Director van Duinwyk and unanimously passed.

4. That the Board of Directors approve and authorize the President to execute Side Letter Agreements amending Section 25.3 of the Memorandum of Understanding between the Montecito Firefighter's Association and the Montecito Fire Protection District regarding the dental insurance. (Strategic Plan Goal 7.3)

Chief Hickman provided background information regarding the Side Letter Agreement amending Section 25.3 of the Memorandum of Understanding. Motion to approve and authorize the President to execute Side Letter Agreement amending Section 25.3 of the Memorandum of Understanding made by Director van Duinwyk, seconded by Director Easton and unanimously passed.

Montecito Fire Protection District Minutes for Regular Meeting, November 26, 2018 Page 2

5. That the Board of Directors approve and authorize the President to execute Side Letter Agreements amending Section 26.3 of the Memorandum of Understanding between the Members of Staff and the Montecito Fire Protection District regarding the dental insurance. (Strategic Plan Goal 7.3)

Chief Hickman provided background information regarding the Side Letter Agreement amending Section 26.3 of the Memorandum of Understanding. Motion to approve and authorize the President to execute Side Letter Agreement amending Section 25.3 of the Memorandum of Understanding made by Director Easton, seconded by Director Lee and unanimously passed.

- 6. Report from the Finance Committee (Strategic Plan Goal 9.1):
 - a. Consider recommendation to approve September and October 2018 financial statements.

Director van Duinwyk provided a report regarding the September and October 2018 financial statements. Motion made by Director Lee, seconded by Director Venable and unanimously passed to approve the September and October 2018 financial statements.

7. Consider approval of Resolution 2018-17, Establishing Appropriations Limit under Article XIIIB of the State Constitution of the State of California for FY 2017-18. (Strategic Plan Goal 9.1)

District Accountant Nahas provided a verbal report regarding the Appropriations Limit for FY 2017-18. Motion made by Director Easton, seconded by Director van Duinwyk to approve Resolution 2018-17 as read. The roll call vote was as follows:

Ayes: J. Venable, M. Lee, P. van Duinwyk, J. A. Powell, S. Easton

Nays: None Abstain: None Absent: None

8. Consider the adoption of Resolution 2018-18 fixing the employer contribution at an equal amount for employees and annuitants under the Public Employees' Medical and Hospital Care Act. (Strategic Plan Goal 9.1.1)

Chief Hickman provided background information regarding the Public Employees' Medical and Hospital Care Act. Motion made by Director van Duinwyk, seconded by Director Easton and unanimously passed to adopt Resolution 2018-18 as read. The Roll Call Vote was as follows:

Ayes: J. Venable, M. Lee, P. van Duinwyk, J. A. Powell, S. Easton

Nays: None Abstain: None Absent: None Montecito Fire Protection District Minutes for Regular Meeting, November 26, 2018 Page 3

9. Approval of Minutes of the October 17, 2018 Special Meeting.

Motion to approve the minutes of the October 17, 2018 Special meeting made by Director Lee, seconded by Director Easton and the motion carried. Director van Duinwyk abstained from the vote.

10. Approval of Minutes of the October 18, 2018 Special Meeting.

Motion to approve the minutes of the October 18, 2018 Special meeting made by Director Easton, seconded by Director Lee and the motion carried. Director van Duinwyk abstained from the vote.

11. Approval of Minutes of the October 29, 2018 Adjourned Regular Meeting.

Motion to approve the minutes of the October 29, 2018 Adjourned Regular meeting made by Director Venable, seconded by Director Lee and the motion carried. Director van Duinwyk abstained from the vote.

12. Fire Chief's report.

Chief Hickman stated that all mutual aid equipment is back, with the exception of one individual that is at the Camp Fire. The Chief stated that he is departing for Idaho tomorrow and will be gone until December 9.

13. Board of Director's report.

There were no items to report at this meeting.

14. Suggestions from Directors for items other than regular agenda items to be included for the December 17, 2018 Special Board meeting.

Director Easton asked staff for recommendations on how to distribute the GEO Elements presentation throughout the community. The Board moved into closed session at 3:20 p.m.

15. Closed Session

a. Conference with Legal Counsel – Existing Litigation (Government Code section 54956.9 (a))
Southern California Fire Cases – Coordinated Proceeding, Superior Court of the State of California, County of Los Angeles; Case No. JCCP No. 4965

The Board reported out of closed session at 3:40 p.m. with no reportable action.

Meeting Adjourned at 3:41 p.m.

ontecito Fire Protection District inutes for Regular Meeting, November 26, 2018	
President John Abraham Powell	Secretary Michael Lee

Agenda Item #11

December 11, 2018

Director Abe Powell, President Board of Directors Montecito Fire Protection District

Dear Abe:

Please accept this letter as my formal resignation from the Montecito Fire Protection District Board of Directors, effective December 17, 2018.

It has been a pleasure working with Board members and Staff over the past 16 years. My experience with the District has been very rewarding and I appreciate the time I spent serving here.

I will continue serving this community as a MERRAG volunteer, and look forward to assisting the Fire Department in that capacity.

Sincerely,

John Wenable

MEMORANDUM

PRICE, POSTEL & PARMA LLP

FROM: Mark S. Manion DATE: December 14, 2018

TO: Board of Directors FILE #: 12611.6

SUBJECT: Board Vacancy

Government Code section 1780 specifies the procedure to be followed by the Montecito Fire Protection District ("District") in filling a vacancy on its governing board.

Section 1780 provides in relevant part as follows:

• District <u>shall</u> notify the county elections official of the vacancy no later than 15 days following either the date on which the district board is notified of the vacancy or the effective date of the vacancy whichever is later.

This must occur within 15 days following the District Board meeting on December 17, 2018.

• Remaining district board members <u>may</u> fill the vacancy by appointment or by calling an election. This decision must occur within 60 days of the date the District Board is notified of the vacancy.

In this case, the Board must decide to appoint an individual or call an election within 60 days of December 17, 2018. (February 15, 2019)

• <u>Election</u>. Person <u>elected</u> to fill the vacancy <u>shall</u> fill the balance of the unexpired term. The election shall be held on the next established election date provided in Chapter 1 (commencing with Section 1000) of Division 1 of the Elections Code that is 130 or more days after the date the district board calls the election.

In the event the Board calls for an election, the election would occur on November 5, 2019. The individual elected would serve the remainder of the term through the general election in November 2022.

- Appointment. Person appointed shall hold office until the next general district election that is scheduled 130 or more days after the date the district board is notified of the vacancy, and thereafter until the person is elected at that election to fill the vacancy has been qualified. In this case, if the Board appoints a replacement for Director Venable, that individual will hold office until the general election in November, 2020.
- Appointments pursuant to this subdivision <u>shall</u> be made within a period of 60 days immediately subsequent to either the date on which the district board is notified of the vacancy or the effective date of the vacancy, whichever is later, and a notice of vacancy <u>shall</u> be posted in three or more conspicuous places in the district at least 15 days before the appointment is made.
- County elections official shall be notified of the appointment no later than 15 days after the appointment.
- In the event the District Board fails to appoint or call an election within 60 days of December 17, 2018 (i.e. February 15, 2019), then the Board of Supervisors may appoint a person to fill the vacancy within 90 days of December 17, 2018, or the Board of Supervisors may order the District Board to call for an election.

• If no action is taken within 90 days of December 17, 2018, then the District Board shall call for an election to fill the vacancy. *This election would occur on November 5, 2019.*

Agenda Item #12



LOMPOC FIRE DEPARTMENT

November 19,2018

Fire Chief Chip Hickman Montecito Fire Protection District 595 San Ysidro Rd. Santa Barbara, Ca 93108

Dear Chief Hickman,

As Strike Team Leader Trainee during the recent deployment of XSB1501A to the Hill and Woolsey Fire in Ventura County, I would like to take a moment to express my thanks for your department's support, as well as the work of your members.

Engine 92 led by Captain Shann Davis, Engineer Ed Fuentes, Firefighter Kevin French and Firefighter Robert Galbraith worked hard each and every day and demonstrated a positive attitude and work ethic. The crew worked collaboratively with the other resources on the strike team and I was easily assured that their efforts would be completed diligently and safely. The crew was always prepared, on time, knowledgeable, and safe. This level of professionalism and work ethic afforded me the opportunity to remain focused on the big picture and support the crews and division resources.

While I am sure these comments come as no surprise, you can continue to be proud that your firefighters represented the community of Montecito and your agency with true professionalism. It was a pleasure to work with them and I look forward to the next opportunity.

Respectfully,

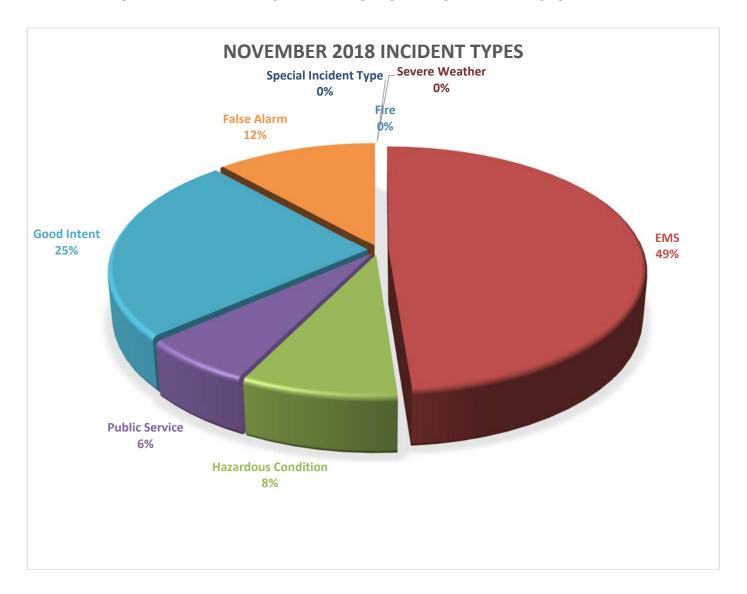
Brian Federmann Battalion Chief

NOVEMBER 2018 CALLS BY INCIDENT TYPE TOTAL INCIDENTS: 129

FIRE: 0 EMS: 63

HAZARDOUS CONDITION: 11 PUBLIC SERVICE** 8
FALSE ALARM: 15 GOOD INTENT*: 32

SEVERE WEATHER: 0 SPECIAL INCIDENT TYPES: 0



^{*}Good Intent: Firefighters respond to a reported emergency, but find a different type of incident or nothing at all upon arrival to the area. Example: A caller reports smoke on the hillside. Firefighters arrive to discover a grading operation at a construction site is creating dust mistaken for smoke. Dispatched and Cancelled Enroute falls in this category.

^{**} Public Service: Non-emergency requests for assistance. Examples: lock out, animal rescue, ring removal, water problem; lift assists, seized gate, stalled elevator, providing the Sheriff's Department with a ladder to enter a building.

